

**FUND SUMMARY**

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The General Fund is the primary governmental fund of the City. The primary revenue sources for the operations accounted for in the fund are property taxes and state shared revenue. The latter is derived from the sales tax levied in the state.

General Fund activities include those associated with general government administration, public works administration, public safety, economic development, and recreation and culture.

**FUND HIGHLIGHTS**

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- Fund \$330,000 in police and fire pension expenditures through a PA 23 of 1951 special assessment.
- Fund debt service for fire equipment purchases through an internal loan from the revolving fund special account.
- Eliminate operating transfer to Recycling Center.

**FUND HISTORY BY FUNCTION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
700	GENERAL GOVERNMENT	1,005,246	1,112,380	1,255,528	1,262,830	1,305,945
710	PUBLIC SAFETY	3,072,247	3,102,781	4,017,540	3,337,248	3,862,218
720	PUBLIC WORKS	1,142,980	679,860	719,009	1,068,115	718,760
730	ECONOMIC DEVELOPMENT	232,796	177,637	187,223	212,640	250,298
740	RECREATION & CULTURE	110,495	141,929	174,941	322,530	118,800
999	CONT. TO OTHER FUNDS	46,755	77,700	66,933	75,500	118,000
	<b>TOTAL</b>	<b>5,610,519</b>	<b>5,292,288</b>	<b>6,421,174</b>	<b>6,278,863</b>	<b>6,374,021</b>

**FUND BALANCE**

June 30, 2019 Audited Fund Balance	2,334,421
June 30, 2020 Estimated Fund Balance	1,300,000
FY 20-21 Proposed Revenues	5,939,650
FY 20-21 Proposed Expenditures	(6,374,021)
June 30, 2021 Projected Fund Balance	865,629

**EXPENDITURES BY ACTIVITY**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
100.000	MAYOR, CITY COUNCIL & B	18,025	16,743	13,496	25,760	21,250
150.000	CITY MANAGER	141,098	130,955	145,429	138,470	176,960
200.000	CITY CLERK	311,708	291,492	414,107	337,790	453,100
210.000	CITY ASSESSOR	140,381	153,552	151,266	159,110	166,210
220.000	FINANCE & TREASURY	394,034	519,638	531,230	601,700	488,425
230.000	COMMUNITY DEVELOPMEI	232,796	177,637	187,223	212,640	250,298
300.000	POLICE DEPARTMENT	1,975,288	2,010,660	2,023,471	2,108,107	2,306,307
350.000	FIRE DEPARTMENT	1,096,959	1,092,121	1,994,069	1,229,141	1,555,911
410.000	PUBLIC WORKS ADMINISTR	319,144	233,170	249,613	241,300	180,205
422.000	LEAF COLLECTION	25,786	42,443	32,713	38,800	40,400
424.000	PARKING SERVICES	370,197	16,144	49,377	403,360	69,335
425.000	PARKING SERVICES/WINTEI	21,931	28,084	42,872	35,375	29,550
452.000	TREE WORK	146,997	130,735	115,070	133,430	133,550
663.000	CITY PROPERTY MAINTENA	74,705	89,332	102,730	91,250	91,900
664.000	CITY HALL BUILDING & GRC	184,219	139,954	126,634	124,600	173,820
825.000	PARKS & RECREATION	110,495	141,929	174,941	322,530	118,800
999.000	CONT. TO OTHER FUNDS	46,755	77,700	66,933	75,500	118,000
	<b>TOTAL</b>	<b>5,610,519</b>	<b>5,292,288</b>	<b>6,421,174</b>	<b>6,278,863</b>	<b>6,374,021</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
1000	SALARIES & WAGES	2,023,702	1,988,580	2,027,013	2,030,856	2,042,100
2000	FRINGE BENEFITS	1,376,010	1,469,921	1,348,598	1,417,621	1,495,850
3000	SUPPLIES	215,088	200,951	211,294	235,280	245,820
4000	CONTRACTUAL SERVICES	1,024,679	1,115,119	1,446,933	1,589,715	1,586,485
5000	INTERNAL SERVICES	16,908	16,908	16,908	17,300	42,605
6000	CAPITAL OUTLAY	632,725	280,778	1,159,459	770,791	706,111
7000	SUNDRY	148,568	6,710	19,868	7,350	8,000
8000	SERVICES TRANSFER	126,084	135,620	116,136	134,450	129,050
9000	OPERATING TRANSFERS	46,755	77,700	62,560	75,500	118,000
	<b>TOTAL</b>	<b>5,610,519</b>	<b>5,292,288</b>	<b>6,408,768</b>	<b>6,278,863</b>	<b>6,374,021</b>

**ACTIVITY SUMMARY**

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The Mayor, City Council and Boards activity accounts for expenditures for the governing body. The primary expense is for the compensation of the mayor and council members. Their pay is determined every two years by the Elected Officers Compensation Commission. During its January 2019 meeting, the Commission made no changes to compensation. Each Council member receives \$50 per council meeting attended plus \$10 per hour for other meetings attended in their official capacity. The Mayor receives \$55 per council meeting plus an annual stipend of \$2000.

Other expenditures associated with this activity are membership dues for the Michigan Municipal League, costs associated with attending conferences and workshops and allocated costs for information technology expenditures.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	11,860	10,415	10,819	12,500	12,500
2000	FRINGE BENEFITS	907	797	815	960	950
3000	SUPPLIES	4,938	4,696	184	5,100	5,100
4000	CONTRACTUAL SERVICES	207	590	1,644	6,700	2,200
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY	112	245	35	500	500
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>18,025</b>	<b>16,743</b>	<b>13,496</b>	<b>25,760</b>	<b>21,250</b>

**ACTIVITY SUMMARY**

The City Manager is the City's chief administrative officer. The budget for this activity accounts for expenses associated with the operations of this office.

The City Manager derives his/her authority from the provisions of the City's council-manager plan Charter approved by voters in 1962. The City Manager is appointed by the City Council and is responsible for overseeing all operations of the City. All administrative officers except the City Attorney are appointed by the City Manager. He/she is responsible for overseeing the operations of the several City departments, for coordinating purchasing and personnel functions, for insuring that the ordinances and regulations adopted by the City Council are enforced and for recommending to the Council measures for the improvement of the city services and their administration.

**ACTIVITY HIGHLIGHTS**

- ☐ Funds are included in this budget to contract for executive search services to aid Council in selecting a new city manager for a contract that is expected to begin on July 1, 2021.

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	92,353	92,000	92,682	92,000	100,000
2000	FRINGE BENEFITS	37,300	37,441	37,314	36,700	38,210
3000	SUPPLIES	1,404	2,093	1,905	1,650	1,850
4000	CONTRACTUAL SERVICES	7,479	(3,455)	8,297	7,720	36,500
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	2,308	2,539	5,232	-	-
7000	SUNDRY	255	336	-	400	400
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>141,098</b>	<b>130,955</b>	<b>145,429</b>	<b>138,470</b>	<b>176,960</b>

**ACTIVITY SUMMARY**

The City Clerk is a City officer appointed by the City Manager with the approval of the City Council. The City Clerk is the custodian of all City records and is responsible for keeping minutes of meetings of the City Council and other boards and commissions. He/she conducts elections for local, state and national offices. The City Clerk's office is also responsible for the personnel functions of the City and oversees finance operations for the organization including purchasing, accounting, banking and the investment of surplus funds.

The budget for the City Clerk's office includes funds for professional services provided to the organization generally such as those for the City Attorney and for the City's labor attorney.

The budget for the City Clerk's office does not reflect the combination of the City Clerk and City Treasurer position into a single. Personnel related expenses for the City Clerk and Deputy City Clerk are found in the City Clerk budget even though some portion of the duties for both are devoted to task associated with the Finance and Treasury budget.

**ACTIVITY HIGHLIGHTS**

- Prepare mailing to all qualified electors to sign up to be placed on the Permanent Absentee Voting list for all elections.
- Prepare for and conduct August 2020 Primary Election.
- Prepare for and conduct November 2020 Presidential Election.
- Continue development of procedures for routine Clerk related duties.

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	103,327	113,914	145,431	89,950	152,000
2000	FRINGE BENEFITS	96,636	90,397	95,315	74,890	115,450
3000	SUPPLIES	16,162	11,596	18,188	23,750	27,800
4000	CONTRACTUAL SERVICES	91,830	71,818	143,041	139,800	148,550
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	3,242	3,022	11,350	8,600	8,600
7000	SUNDRY	83	584	286	300	200
8000	SERVICES TRANSFER	428	162	497	500	500
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>311,708</b>	<b>291,492</b>	<b>414,107</b>	<b>337,790</b>	<b>453,100</b>

**ACTIVITY SUMMARY**

The Assessor's Office is responsible for determining in a fair and equitable way the assessed and taxable values of properties located in the city so that property taxes may be levied in accordance with state statute and the City's charter. To accomplish this, the City awards a contract for assessing services to an independent contractor and also employes a Deputy Assessor to assist in performing those duties.

The work of the Assessor's Office involves a variety of technical tasks such as measuring properties and conducting sales studies. A significant effort is devoted to maintaining accurate records of property ownership, whether properties qualify for principal resident exemption status and which properties eligible for alternatives to ad valorem taxation.

The Assessor's office is also responsible for preparing special assessment rolls. In Charlotte, this occurs annually when City Council adds unpaid invoices for property maintenance costs incurred by the City to the summer tax roll.

**ACTIVITY HIGHLIGHTS**

- Continue the ongoing reappraisal program by physically inspecting and remeasuring 20% of all properties.
- Updating records of the status of tax exempt parcels.

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	46,336	47,041	47,873	49,300	50,125
2000	FRINGE BENEFITS	35,321	39,565	38,537	38,670	42,660
3000	SUPPLIES	2,611	5,005	6,159	7,400	4,940
4000	CONTRACTUAL SERVICES	52,492	54,062	55,083	63,740	67,785
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	3,620	7,879	3,460	-	600
7000	SUNDRY	-	-	154	-	100
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>140,381</b>	<b>153,552</b>	<b>151,266</b>	<b>159,110</b>	<b>166,210</b>

**ACTIVITY SUMMARY**

Finance and Treasury activity accounts for expenditures associated with general accounting operations, cash receipting, property tax billing and collection, utility billing and collection and issuing and collecting on miscellaneous invoices. In addition, this activity accounts for costs of professional services for accounting and for the annual audit.

This activity also accounts for costs associated with tax sharing agreements with Carmel and Eaton Townships. These agreements provide for the sharing of property taxes on parcels that were added to the City through annexation or PA 425 agreements. In addition, a portion of the City's receipts from state shared revenue is shared with Eaton Township in proportion to the number of persons added to the City's population through annexation.

**ACTIVITY HIGHLIGHTS**

- Continue development of procedures and policies for routine finance tasks.
- Complete implementation of payroll system to BS&A.

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	169,831	164,757	52,472	104,800	57,350
2000	FRINGE BENEFITS	67,923	157,960	40,558	51,850	38,675
3000	SUPPLIES	14,273	8,434	7,645	500	9,700
4000	CONTRACTUAL SERVICES	130,083	179,012	401,991	442,550	379,700
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	10,323	5,915	9,440	-	-
7000	SUNDRY	1,601	3,560	11,091	2,000	3,000
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>394,034</b>	<b>519,638</b>	<b>523,197</b>	<b>601,700</b>	<b>488,425</b>

**ACTIVITY SUMMARY**

The Community Development Department is responsible for a wide range of activities related to planning, zoning, and economic development. The department provides staff support for the Planning Commission, Zoning Board of Appeals, Airport Advisory Board, Downtown Development Authority and the Local Development Finance Authority. The office is also responsible for overseeing various tax incentives, and for administering aspects of brownfield redevelopment projects. In addition, the Director of Community Development is the primary liaison between the City and other local and regional organizations engaged in economic development including the Lansing Economic Area Partnership, the Charlotte Chamber of Commerce, Charlotte Rising and the Michigan Economic Development Corporation. Significant staff time and resources are devoted to working with residents and businesses on land use and property development matters.

**ACTIVITY HIGHLIGHTS**

- Oversee the City's role in managing the redevelopment of Beach Market.
- Work toward the realignment of economic development related boards and commissions as envisioned by recent changes to Tax Increment Financing regulations in Michigan..
- Continue the financial commitment to CharlotteRising and LEAP.
- Continue efforts to pursue Redevelopment Ready Community status, including Community Master Plan and Zoning Code improvements.
- Identify and facilitate appropriate training and consultation for the Planning Commission
- Help ensure that local businesses and residents have knowledge of, and access to, those COVID-19-related relief and assistance programs that may be made available over the next year

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	69,136	72,016	73,587	73,800	75,450
2000	FRINGE BENEFITS	48,617	51,784	54,269	57,550	64,650
3000	SUPPLIES	2,583	1,855	2,053	1,900	1,650
4000	CONTRACTUAL SERVICES	25,311	43,356	41,144	70,040	98,600
5000	INTERNAL SERVICES	1,440	1,440	1,440	1,600	2,448
6000	CAPITAL OUTLAY	10,556	739	1,654	-	-
7000	SUNDRY	68,158	1,178	4,944	250	-
8000	SERVICES TRANSFER	6,995	5,270	8,131	7,500	7,500
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>232,796</b>	<b>177,637</b>	<b>187,223</b>	<b>212,640</b>	<b>250,298</b>



**ACTIVITY SUMMARY**

The Police Department provides a full range of services oriented toward protecting public peace and order in the community. Its primary functions include enforcement of local ordinances and state statutes, investigation of traffic accidents, addressing unlicensed and inoperable vehicles, security inspections and a wide range of crime prevention activities. The department is responsible for liquor law enforcement, including the inspection of licensed establishments, and for administering programs related to individuals on the state sex offender registry. These are accomplished through various divisions in the department including patrol, special units and a detective office.

The Police activity also accounts for legal services provided the department by the City Attorney's office for District Court and juvenile matters.

**ACTIVITY HIGHLIGHTS**

- 2 vehicles to be purchased. 1 patrol car and one detective car.
- Participation in the Hope Not Handcuffs Program for those with opioid abuse disorders .
- Purchase new body cameras, in-car cameras & interview room equipment.
- Purchase Drone.
- Upgrade doors locks to key less entry on the evidence room & locker room.
- Purchase outer vests for all officers.

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	999,443	946,066	971,959	1,036,656	1,041,500
2000	FRINGE BENEFITS	693,402	664,811	651,030	671,986	753,200
3000	SUPPLIES	73,646	82,273	83,496	86,000	89,000
4000	CONTRACTUAL SERVICES	157,088	202,844	187,997	223,565	215,550
5000	INTERNAL SERVICES	7,764	7,764	7,764	7,800	31,457
6000	CAPITAL OUTLAY	43,819	106,808	120,724	81,500	175,000
7000	SUNDRY	84	75	394	500	500
8000	SERVICES TRANSFER	41	19	107	100	100
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>1,975,288</b>	<b>2,010,660</b>	<b>2,023,471</b>	<b>2,108,107</b>	<b>2,306,307</b>

**ACTIVITY SUMMARY**

The Fire Department consists of a chief, six full-time firefighters and 32 volunteer firefighter. It provides fire suppression, fire prevention, fire inspection, fire investigation and other forms of emergency response to the City and all or portions of five surrounding townships that are organized as the Rural Fire Association. These services include responding to some calls for medical assistance, traffic accidents, hazardous materials spills, downed electrical wires and the like. The department is also responsible for monitoring severe weather conditions and alerting the populace through a system of emergency warning sirens. The department also administers the building code.

The Rural Fire Association is responsible for paying operating costs associated with response to calls outside the City limits. The Association also pays for 50% of the cost of fire vehicles.

Department operations are conducted out of the downtown station attached to the municipal building and the West Side Fire Station. The West Side Station was built in 2008 in response to public concern about response issues associated with intersections blocked by Canadian National trains or by hazardous conditions resulting from train derailments that might necessitate evacuating the downtown station.

**ACTIVITY HIGHLIGHTS**

- Replace one mini-pumper.

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	407,924	417,292	484,599	418,700	418,950
2000	FRINGE BENEFITS	258,629	293,103	309,091	340,100	351,100
3000	SUPPLIES	48,302	54,874	46,036	60,300	59,000
4000	CONTRACTUAL SERVICES	238,752	244,182	248,563	292,250	290,200
5000	INTERNAL SERVICES	7,704	7,704	7,704	7,900	8,700
6000	CAPITAL OUTLAY	133,351	74,910	895,599	107,691	425,211
7000	SUNDRY	2,093	-	1,972	2,000	2,000
8000	SERVICES TRANSFER	204	56	504	200	750
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>1,096,959</b>	<b>1,092,121</b>	<b>1,994,069</b>	<b>1,229,141</b>	<b>1,555,911</b>

**ACTIVITY SUMMARY**

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The Public Works Administration activity is used to account for expenditures related to general public works tasks performed by the Director of Public Works and a clerical staff person in the main office in City Hall.

The Department of Public Works is responsible for a wide range of municipal functions including street maintenance, water and sewer utilities, parks, recycling and other. While many of the costs associated with these functions are charged directly to other operating activities, those of a more general nature are accounted for in this activity's accounts. Among the general expenditures are those that relate to miscellaneous engineering and the maintenance of the City's geographic information system.

Although the two staff members referenced above are primarily assigned to this activity, portions of their time are charged against various other activities in proportion of estimates of the time devoted to those activities.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	48,631	49,097	75,420	68,650	46,525
2000	FRINGE BENEFITS	114,149	101,679	100,987	109,960	65,100
3000	SUPPLIES	10,372	11,825	11,583	11,180	12,680
4000	CONTRACTUAL SERVICES	56,702	53,971	38,954	51,010	55,400
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	14,127	16,508	22,194	200	200
7000	SUNDRY	75,164	90	475	300	300
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>319,144</b>	<b>233,170</b>	<b>249,613</b>	<b>241,300</b>	<b>180,205</b>

**ACTIVITY SUMMARY**

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The leaf collection activity is used to track costs associated with the curbside leaf and brush collection activities of the City. These expenditures include periodic contracts for hauling leaves from the temporary dump site and for the chipping of accumulated brush. Costs associated with this function are offset by a separate millage levy.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	7,837	12,088	9,332	9,500	11,250
2000	FRINGE BENEFITS	2,419	4,153	2,873	4,800	3,650
3000	SUPPLIES	2,400	-	209	1,500	500
4000	CONTRACTUAL SERVICES	6,500	10,550	10,950	15,000	16,000
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER	6,629	15,652	9,348	8,000	9,000
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>25,786</b>	<b>42,443</b>	<b>32,713</b>	<b>38,800</b>	<b>40,400</b>

**ACTIVITY SUMMARY**

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Parking Services encompasses expenditures related to maintaining various vehicular parking assets in the City including the maintenance and repair of parking lots and on-street parking. Sweeping, asphalt repair and sign installation and replacement are included within these activities.

**ACTIVITY HIGHLIGHTS**

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- ❑ Debt service expenditure associated with internal loan from Revolving Loan Special Account used to pay for reconstruction of parking lot #1.

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	988	3,280	4,332	3,500	3,650
2000	FRINGE BENEFITS	640	1,138	1,385	1,360	1,185
3000	SUPPLIES	1,715	1,157	4,379	3,000	1,600
4000	CONTRACTUAL SERVICES	36,703	7,364	33,835	17,000	7,200
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	328,950	-	-	375,000	50,000
7000	SUNDRY					
8000	SERVICES TRANSFER	1,202	3,204	5,446	3,500	5,700
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>370,197</b>	<b>16,144</b>	<b>49,377</b>	<b>403,360</b>	<b>69,335</b>

**ACTIVITY SUMMARY**

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This activity accounts for snow and ice control in City parking lots and the clearing of sidewalks adjacent to City-owned properties.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	4,277	7,494	10,312	10,000	8,000
2000	FRINGE BENEFITS	1,309	2,563	3,190	3,375	2,550
3000	SUPPLIES	9,755	5,606	11,588	9,000	8,000
4000	CONTRACTUAL SERVICES					
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER	6,591	12,419	17,782	13,000	11,000
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>21,931</b>	<b>28,084</b>	<b>42,872</b>	<b>35,375</b>	<b>29,550</b>

**ACTIVITY SUMMARY**

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Tree maintenance work is directed toward the care of trees in City parks, on other City property and adjacent to City streets. This work includes pruning of trees, removal of diseased and dangerous trees, stump grinding and the planting of new trees.

The City of Charlotte has been recognized by the National Arbor Day Foundation as a Tree City for its efforts in caring for the urban forest. Each year the City holds an Arbor Day event in April to highlight the importance of trees to the community and its residents.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	35,392	30,660	28,557	31,000	33,000
2000	FRINGE BENEFITS	10,922	10,544	8,772	15,230	10,550
3000	SUPPLIES	11,060	4,254	4,734	5,000	5,000
4000	CONTRACTUAL SERVICES	9,710	10,402	17,386	5,200	15,000
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER	79,913	74,875	55,621	77,000	70,000
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>146,997</b>	<b>130,735</b>	<b>115,070</b>	<b>133,430</b>	<b>133,550</b>

**ACTIVITY SUMMARY**

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The City owns a number of miscellaneous parcels of City property in addition to the more well-known municipal buildings and facilities. This activity is used to account for a variety of expenses associated with their maintenance and includes costs associated with street lighting.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Actual	Actual	Budgeted	Proposed
1000 SALARIES & WAGES					
2000 FRINGE BENEFITS					
3000 SUPPLIES					
4000 CONTRACTUAL SERVICES	74,705	89,332	102,730	91,200	91,900
5000 INTERNAL SERVICES					
6000 CAPITAL OUTLAY					
7000 SUNDRY					
8000 SERVICES TRANSFER				50	
9000 OPERATING TRANSFERS					
<b>TOTAL</b>	<b>74,705</b>	<b>89,332</b>	<b>102,730</b>	<b>91,250</b>	<b>91,900</b>



**ACTIVITY SUMMARY**

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Expenditures associated with the general upkeep and repair of City Hall are charged to this activity. These expenditures include the purchase of furnishings for areas of general use such as the lower level training room and the Council Chambers.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	1,519	2,638	738	2,000	2,000
2000	FRINGE BENEFITS	776	1,445	253	760	920
3000	SUPPLIES	8,291	3,400	2,216	7,000	7,000
4000	CONTRACTUAL SERVICES	101,211	112,752	103,633	102,240	117,900
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	70,944	18,223	18,826	11,000	44,500
7000	SUNDRY	1,019	643	517	1,000	1,000
8000	SERVICES TRANSFER	458	851	451	600	500
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>184,219</b>	<b>139,954</b>	<b>126,634</b>	<b>124,600</b>	<b>173,820</b>

**ACTIVITY SUMMARY**

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The City has responsibility for seven parks within the City limits. Costs associated with maintaining the parks, repairing facilities and purchasing playground equipment are charged to this activity.

Maintenance of the parks system is the responsibility of the Department of Public Works. Mowing of parks is accomplished primarily through a service contract awarded by the City Council. During summer months, the City employs two park rangers who provide a variety of additional maintenance services.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	24,847	19,822	18,900	28,500	29,800
2000	FRINGE BENEFITS	7,060	12,541	4,208	9,430	7,000
3000	SUPPLIES	7,576	3,881	10,921	12,000	12,000
4000	CONTRACTUAL SERVICES	35,905	38,339	51,684	61,700	44,000
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	11,486	44,235	70,978	186,800	2,000
7000	SUNDRY				100	
8000	SERVICES TRANSFER	23,621	23,112	18,250	24,000	24,000
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>110,495</b>	<b>141,929</b>	<b>174,941</b>	<b>322,530</b>	<b>118,800</b>

**ACTIVITY SUMMARY**

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This activity is used to account for transfers from the General Fund to other operating funds. Among the conditions that give rise to transfers are insufficient revenues in a fund to cover operating expenditures, addressing funding requirements that limit the ability of the fund to cover certain categories or amounts of spending, and the convenience of allocating certain costs to a fund other than the General Fund so the expenditures can be tracked more readily.

**ACTIVITY HIGHLIGHTS**

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**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES					
4000	CONTRACTUAL SERVICES					
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS	46,755	77,700	62,560	75,500	118,000
	<b>TOTAL</b>	<b>46,755</b>	<b>77,700</b>	<b>62,560</b>	<b>75,500</b>	<b>118,000</b>

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**FUND SUMMARY**

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The Major Street Fund is a special revenue fund used to account for the receipt of State revenues and for expenditures for repairs and maintenance on the 12.17 miles of major streets in the City. In addition, some funds are expended on State trunklines -- M-50 and M-79 -- for which the State reimburses the City.

Major streets are usually arterial or collector streets that carry a higher volume of traffic than local streets. Accordingly, the amount of funds received from the State, through the sharing of gasoline taxes and vehicle registration fees, is higher than for local streets. This fund also receives the City's share of a 1.5 mills Eaton County levy for road improvements.

Typical activities to maintain and repair major streets include snow removal, sweeping, sidewalk repair, storm system maintenance and the installation and repair of signs, signals and other traffic control devices. A significant focus in recent years has been on the resurfacing and reconstruction of streets in substandard condition.

Each year, the City contracts for a survey of the condition of streets during which a numerical rating is assigned. The Pavement Surface Evaluation and Rating (PASER) score helps to determine which streets are the best candidates for reconstruction, resurfacing or other improvements.

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**FUND HIGHLIGHTS**

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- Engineering for the the start of reconstruction of the 100-300 blocks of E. Harris Street that began in the 19-20 fiscal year.
- Resurfacing of the 100 and 200 blocks of South Sheldon Street and aditional streets to be identified.
- Various capital preventive maintenance projects to be determined.

**FUND BALANCE**

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June 30, 2019 Audited Fund Balance	1,014,329
June 30, 2020 Estimated Fund Balance	553,800
FY 20-21 Proposed Revenues	1,031,500
FY 20-21 Proposed Expenditures	(895,270)
June 30, 2021 Projected Fund Balance	690,030

**EXPENDITURES BY ACTIVITY**

---

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
430.000	STORM SEWERS	5,318	28,292	2,111	8,690	4,995
440.000	SIDEWALK MAINTENANCE	1,273	4,605	12,979	11,000	10,425
442.000	HANDI-CAP RAMPS	-	-	1,029	-	-
520.000	STREET ADMINISTRATION	53,623	54,348	71,298	65,570	71,400
522.000	STREET REPAIR	19,197	19,768	12,939	22,540	22,950
524.000	STREET MAINTENANCE	334,915	520,682	1,468,197	589,860	555,170
526.000	STREET SWEEPING	22,319	22,851	26,884	22,430	40,360
530.000	WINTER STREET MAINTENANCE	25,250	32,392	40,490	50,550	52,550
540.000	TRAFFIC SERVICES	16,975	11,542	14,506	16,020	17,420
561.000	TRUNKLINE MAINTENANCE	6,510	8,440	8,051	7,160	7,230
562.000	TRUNKLINE WINTER MAINTENANCE	3,465	8,482	6,707	10,630	8,450
563.000	TRUNKLINE TRAFFIC SERVICES	4,502	4,805	5,778	5,450	4,185
564.000	TRUNKLINE STORM SEWER	-	-	-	130	135
999.000	CONT. TO OTHER FUNDS	46,168	-	100,000	100,000	100,000
	<b>TOTAL</b>	<b>539,515</b>	<b>716,205</b>	<b>1,770,970</b>	<b>910,030</b>	<b>895,270</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	54,121	61,655	64,099	75,950	86,575
2000	FRINGE BENEFITS	35,283	38,924	50,275	51,660	59,295
3000	SUPPLIES	22,280	16,296	38,670	32,400	32,800
4000	CONTRACTUAL SERVICES	76,644	159,296	168,162	148,870	91,200
5000	INTERNAL SERVICES	11,700	11,700	11,700	11,000	11,400
6000	CAPITAL OUTLAY	253,961	375,438	1,279,461	435,000	450,000
7000	SUNDRY	435	(10)	15	100	50
8000	SERVICES TRANSFER	38,924	52,905	58,588	55,050	63,950
9000	OPERATING TRANSFERS	46,168	-	100,000	100,000	100,000
	<b>TOTAL</b>	<b>539,515</b>	<b>716,205</b>	<b>1,770,970</b>	<b>910,030</b>	<b>895,270</b>



**FUND SUMMARY**

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The Local Street Fund is a special revenue fund used to account for the receipt of State revenues and for expenditures for repairs and maintenance on the 25.76 miles of major streets in the City

Local streets carry lighter traffic volumes than major streets or trunklines. Their primary purpose is to serve the needs of residents in the City's various neighborhoods for access to and from their homes, connecting to arterial and collector streets

Typical activities to maintain and repair local streets include snow removal, sweeping, sidewalk repair, storm system maintenance and the installation and repair of signs, signals and other traffic control devices. In recent years, investments have been made in the rehabilitation of some local streets to prolong their useful lives.

Each year, the City contracts for a survey of the condition of streets during which a numerical rating is assigned. The Pavement Surface Evaluation and Rating (PASER) score helps to determine which streets are the best candidates for reconstruction, resurfacing or other improvements.

**FUND HIGHLIGHTS**

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- Rehabilitation of local streets to be identified.

**FUND BALANCE**

June 30, 2019 Audited Fund Balance	321,399
June 30, 2020 Estimated Fund Balance	300,000
FY 20-21 Proposed Revenues	377,000
FY 20-21 Proposed Expenditures	(646,145)
June 30, 2021 Projected Fund Balance	30,855

**EXPENDITURES BY ACTIVITY**

	2016-17	2/17/2018	2018-19	2019-20	2020-21
	Actual	Actual	Actual	Budgeted	Proposed
430.000 STORM SEWERS	15,841	38,801	25,220	23,120	24,150
440.000 SIDEWALK MAINTENANCE	17,167	17,890	16,611	20,855	20,700
442.000 HANDI-CAP RAMPS					
520.000 STREET ADMINISTRATION	62,319	60,127	85,869	77,590	74,800
522.000 STREET REPAIR	18,653	19,354	13,037	21,830	26,350
524.000 STREET MAINTENANCE	139,325	36,505	48,153	191,420	353,870
526.000 STREET SWEEPING	55,452	57,774	70,442	63,300	71,850
529.000 GRAVEL STREET MAINTENANCE	17,189	10,466	21,892	22,645	19,975
530.000 WINTER STREET MAINTENANCE	26,812	32,586	37,149	46,390	40,550
540.000 TRAFFIC SERVICES	19,376	11,370	12,804	14,515	13,900
999.000 CONT. TO OTHER FUNDS	30,800	-	-	-	-
<b>TOTAL</b>	<b>402,933</b>	<b>284,873</b>	<b>331,178</b>	<b>481,665</b>	<b>646,145</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

	2016-17	2017-18	2018-19	2019-20	2020-21
	Actual	Actual	Actual	Budgeted	Proposed
1000 SALARIES & WAGES	72,748	73,140	83,100	87,950	97,075
2000 FRINGE BENEFITS	47,538	47,938	67,058	69,775	66,270
3000 SUPPLIES	30,928	24,621	41,248	40,700	38,600
4000 CONTRACTUAL SERVICES	18,641	32,573	9,864	16,440	34,400
5000 INTERNAL SERVICES	16,500	16,500	16,500	15,600	15,800
6000 CAPITAL OUTLAY	100,172	-	-	150,000	296,000
7000 SUNDRY					
8000 SERVICES TRANSFER	85,605	90,101	113,408	101,200	98,000
9000 OPERATING TRANSFERS	30,800	-	-	-	-
<b>TOTAL</b>	<b>402,933</b>	<b>284,873</b>	<b>331,178</b>	<b>481,665</b>	<b>646,145</b>



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**FUND SUMMARY**

The Drug Enforcement Fund is used to account for activities of the Police Department associated with the detection, intervention, and apprehension of those suspected of violating state and federal laws regarding the possession, sale and use of illegal narcotics. In conducting these activities, significant coordination occurs between the Police Department and other State and Federal agencies. In other cases, however, actions at the community level are undertaken independent of other jurisdictions. Expenditures related to those actions are accounted for through this fund.

This is also the fund that forfeitures are deposited into for all crimes where we forfeit money and/or property. This money can then be used to buy certain types of equipment.

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**FUND HIGHLIGHTS**

- Replace old sights on patrol rifles.
- Upgrade sights on handguns.

**FUND BALANCE**

June 30, 2019 Audited Fund Balance	11,018
June 30, 2020 Estimated Fund Balance	11,250
FY 20-21 Proposed Revenues	-
FY 20-21 Proposed Expenditures	(2,000)
June 30, 2021 Projected Fund Balance	9,250

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
301.000	DRUG ENFORCEMENT	5,466	-	1,492	2,000	2,000
<b>TOTAL</b>		<b>5,466</b>	<b>-</b>	<b>1,492</b>	<b>2,000</b>	<b>2,000</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES	5,466	-	1,492	1,500	1,500
4000	CONTRACTUAL SERVICES					
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY	-	-	-	500	500
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>5,466</b>	<b>-</b>	<b>1,492</b>	<b>2,000</b>	<b>2,000</b>

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**FUND SUMMARY**

Each year, pursuant to PA 302 of 1982, the State appropriates funds to be distributed to police agencies for use in providing training for officers. This continuing education addresses areas necessary to maintain current certification in addition to offering new skills and techniques. The funding formula is based on the number of sworn police officers in the jurisdiction. The act requires that the Department maintain at least the training expenditure level effective October 12, 1982 which was \$1200 per year.

The typical annual Act 302 grant for the City is approximately \$2500. Training costs in excess of this grant are covered by transfers from the General Fund.

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**FUND HIGHLIGHTS**

- Send one officer to Firearms Instructor School.
- We will be hosting an Accident Investigation School, which will give us one spot for free.
- We will be hosting Pat McCarthy's Street Crimes school again, which will allow us to send another officer for free.
- Send one officer to Drone training to train the rest of the department in its use.

**FUND BALANCE**

June 30, 2019 Audited Fund Balance	6,710
June 30, 2020 Estimated Fund Balance	6,000
FY 20-21 Proposed Revenues	5,500
FY 20-21 Proposed Expenditures	(5,500)
June 30, 2021 Projected Fund Balance	6,000

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
302.000	ACT 302 POLICE TRAINING	6,828	8,814	3,811	18,200	5,500
	<b>TOTAL</b>	<b>6,828</b>	<b>8,814</b>	<b>3,811</b>	<b>18,200</b>	<b>5,500</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES					
4000	CONTRACTUAL SERVICES	6,828	8,814	3,811	18,200	5,500
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>6,828</b>	<b>8,814</b>	<b>3,811</b>	<b>18,200</b>	<b>5,500</b>

**FUND SUMMARY**

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In 2016, as part of its efforts to facilitate Spartan Motor's redevelopment of two former industrial properties that the company acquired, the City approved a brownfield redevelopment plan. This plan allows Spartan Motors to recoup its costs for eligible brownfield activities by capturing taxes that it pays to the City and other taxing jurisdictions on the increase in taxable value above the base value of the properties in 2016. The capture of taxes commenced with the 2017 tax year.

A portion of the captured taxes are paid to the City to reimburse it for costs associated with the administration of the brownfield redevelopment plan. In addition, additional amounts are captured to establish a local brownfield revolving fund that can be used to facilitate redevelopment of other eligible brownfield properties.

This fund was established in FY 2018-19 to better account for the receipt of captured funds.

**FUND HIGHLIGHTS**

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**FUND BALANCE**

June 30, 2019 Audited Net Position	13,730
June 30, 2020 Estimated Net Position	18,400
FY 20-21 Proposed Revenues	4,700
FY 20-21 Proposed Expenditures	-
June 30, 2021 Projected Net Position	23,100

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
800.000	ECONOMIC DEVELOPMENT	n/a	n/a	-	-	-
	<b>TOTAL</b>	-	-	-	-	-

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES					
4000	CONTRACTUAL SERVICES					
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	-	-	-	-	-

**AUTHORITY****FUND SUMMARY**

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The Downtown Development Authority (DDA) was organized pursuant to PA 197 of 1975 by an ordinance adopted in April 1991. The ordinance established the downtown area as a Tax Increment Finance Authority (TIFA). This enables the authority to capture taxes levied on the district by the City and other jurisdictions on the increase in property value above the base value established in 1991. The DDA appropriates this tax revenue to undertake downtown revitalization and development activities. It also levies 2 mills of additional tax for operational costs associated with downtown activities, such as tree and flower care, streetscape maintenance and other repeating expenses.

The DDA is charged with establishing a development plan, to determine the method of financing the plan, and to set an annual budget to implement the plan. Each step must be approved by the City Council. The DDA board has control over the funds as long as the funds are spent in accordance with the plan approved by the City Council.

The City has been designated to act as the DDA's paying agent and provides accounting and other management services to the DDA. The State of Michigan requires an annual audit. For purposes of economy, this audit is conducted in conjunction with the City's audit.

**FUND HIGHLIGHTS**

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- The DDA will work with the City Council to establish a new special assessment for downtown sidewalk snow removal, as the previous one has expired.
- The DDA will work to update its financing and development plans, as they are set to expire.

June 30, 2018 Audited Net Cash-on-Hand	3,804
June 30, 2019 Estimated Net Cash-on-Hand	
FY 19-20 Proposed Revenues	
FY 19-20 Proposed Expenditures	-
June 30, 2020 Projected Net Cash-on-Hand	-

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
800.000	ECONOMIC DEVELOPMENT					
	<b>TOTAL</b>					

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES					
4000	CONTRACTUAL SERVICES					
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	-	-	-	-	-



**AUTHORITY**

**FUND SUMMARY**

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The Combs Industrial Park was designated as a Local Development Finance Authority (LDFA) district by City Council resolution in 1988. This designation permits the capture of property taxes levied by the City and other jurisdiction on the increase in the value of property in the district above the taxable value of property in 1987. These captured taxes are then appropriated for the purpose of undertaking capital improvements aimed at attracting or retaining industries in the park.

**FUND HIGHLIGHTS**

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June 30, 2019 Audited Net Position	1,146,436
June 30, 2020 Estimated Net Position	1,166,500
FY 20-21 Proposed Revenues	-
FY 20-21 Proposed Expenditures	(6,450)
June 30, 2021 Projected Net Position	1,160,050

**EXPENDITURES BY ACTIVITY**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
800.000	ECONOMIC DEVELOPMENT	183,332	750	275	506,350	6,450
999.000	CONT. TO OTHER FUNDS	4,470	-	-	-	-
	<b>TOTAL</b>	<b>187,802</b>	<b>750</b>	<b>275</b>	<b>506,350</b>	<b>6,450</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES	275	275	275	250	350
4000	CONTRACTUAL SERVICES	23,500	475	-	6,000	6,000
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	159,557	-	-	500,000	-
7000	SUNDRY	-	-	-	100	100
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS	4,470	-	-	-	-
	<b>TOTAL</b>	<b>187,802</b>	<b>750</b>	<b>275</b>	<b>506,350</b>	<b>6,450</b>

The Industrial parks fund was initially created to account for funds used to develop the Combs Industrial Park. In January 1985, Sam and Louise Combs donated 189 acres of land to the City of Charlotte for the express purpose of facilitating development within the park. The Industrial Park Fund is funded primarily by the sale of property within the park and by State and Federal Grants.

Combs Industrial Park is formally recognized as a Certified Industrial Park by the Michigan Economic Developers Association and must adhere to exacting standards to retain this certification.

The Industrial Park Fund is sometimes referred to as the Economic Development Fund.

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**FUND HIGHLIGHTS**

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- Reimburse the General Fund for estimated expenditures associated with industrial development activities performed by the Community Development Department.

**ECONOMIC DEVELOPMENT  
(INDUSTRIAL PARK)  
FUND BALANCE**

June 30, 2019 Audited Fund Balance	96,065
June 30, 2020 Estimated Fund Balance	105,000
FY 20-21 Proposed Revenues	9,500
FY 20-21 Proposed Expenditures	(27,750)
June 30, 2021 Projected Fund Balance	86,750

**EXPENDITURES BY ACTIVITY**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
800.000	ECONOMIC DEVELOPMENT	1,664	2,068	3,425	9,050	2,750
999.000	CONT. TO OTHER FUNDS	-	24,996	25,000	25,000	25,000
	<b>TOTAL</b>	<b>1,664</b>	<b>27,064</b>	<b>28,425</b>	<b>34,050</b>	<b>27,750</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS	-	-	833	-	-
3000	SUPPLIES	-	-	-	1,550	250
4000	CONTRACTUAL SERVICES	1,664	2,068	2,592	7,500	2,500
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY					
7000	SUNDRY					
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS	-		24,996	25,000	25,000
	<b>TOTAL</b>	<b>1,664</b>	<b>2,068</b>	<b>28,421</b>	<b>34,050</b>	<b>27,750</b>

**FUND SUMMARY**

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The Fitch H. Beach Municipal Airport property was donated to the City by Fitch H. Beach in 1944. The airport facilities constructed there have provided aviation services to the area ever since. As a local general aviation airport, it serves the community and region as part of the federal, state and local transportation network.

The City provides both outside and enclosed hangar storage for a variety of aircraft. Fuel sales are also available at the airport. By the terms established in a contract with Charlotte Air Services, the City provides terminal and hangar space for a private Fixed Base Operation that provides aircraft maintenance services, aircraft rental and flight training.

Beach Airport is used by hobby fliers as well as private business and commercial pilots and their aircraft. It is also a focal point of the Rotary Club Pancake Breakfast and Fathers Day Fly-In each June.

**FUND HIGHLIGHTS**

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- ❑ Work toward the removal of trees obstructing the protected approach areas of Beach Airport .

**FUND BALANCE**

June 30, 2019 Audited Fund Balance	(181,231)
June 30, 2020 Estimated Fund Balance	(185,000)
FY 20-21 Proposed Revenues	180,400
FY 20-21 Proposed Expenditures	(177,900)
June 30, 2021 Projected Fund Balance	(182,500)

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
830.000	AIRPORT	141,294	146,081	116,898	576,130	177,900
<b>TOTAL</b>		<b>141,294</b>	<b>146,081</b>	<b>116,898</b>	<b>576,130</b>	<b>177,900</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	2,349	9,024	5,135	5,000	4,000
2000	FRINGE BENEFITS	720	3,080	1,654	2,130	900
3000	SUPPLIES	43,411	58,003	29,388	36,500	36,500
4000	CONTRACTUAL SERVICES	61,742	65,980	61,489	73,500	74,500
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	21,260	676	13,044	450,000	57,000
7000	SUNDRY	7,070	2,089	2,003	5,000	-
8000	SERVICES TRANSFER	4,743	7,230	4,185	4,000	5,000
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>141,294</b>	<b>146,081</b>	<b>116,898</b>	<b>576,130</b>	<b>177,900</b>

**FUND SUMMARY**

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This fund is used to account for revenues and expenditures associated with projects for which grant funds are received from the Michigan State Housing Redevelopment Authority (MSHDA) and through the Community Development Block Grant (CDBG) program.

MSHDA programs are designed to expand housing opportunities in the community by improving individual rental units. MSHDA projects in recent years have resulted in the development of new rental apartments benefiting low to moderate income renters in the central business district.

CDBG projects, which are administered by the Michigan Economic Development Corporation, are those intended to address blight elimination, historic preservation, housing development and commercial development.

**FUND HIGHLIGHTS**

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- Assist the Friends of Beach Market in the redevelopment of the facility.

**FUND BALANCE**

June 30, 2019 Audited Fund Balance	21,422
June 30, 2020 Estimated Fund Balance	21,700
FY 20-21 Proposed Revenues	-
FY 20-21 Proposed Expenditures	-
June 30, 2021 Projected Fund Balance	21,700

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
880.001	MSHDA GRANT	143,403	-	49,000	-	-
890.002	CDBG	-	-	1,080	236,000	-
<b>TOTAL</b>		<b>143,403</b>	<b>-</b>	<b>50,080</b>	<b>236,000</b>	<b>-</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES					
4000	CONTRACTUAL SERVICES	68,903	-	1,080	36,000	-
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	74,500	-	49,000	200,000	-
7000	SUNDRY					
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
<b>TOTAL</b>		<b>143,403</b>	<b>-</b>	<b>50,080</b>	<b>236,000</b>	<b>-</b>



### FUND SUMMARY

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In November 2007, Charlotte voters authorized the issuance of general obligation bonds to pay for the construction of the West Side Fire Station and other facility improvements at City Hall. In November 2018, this debt was refinanced in order to lower the interest cost. Debt payments will continue through May 2031.

General obligation bonds are backed by the full faith and credit of the City and authorize the City to levy millage in order to make debt service payments. Over the last ten years, debt service payments have required the levy of about 1 mill each year.

This fund is established to account for the receipt of revenues and expenditures related to the repayment of this debt.

### FUND HIGHLIGHTS

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FY Ending	Principal	Interest	Total
2021	145000	56700	201700
2022	145000	52350	197350
2023	150000	48000	198000
2024	160000	43500	203500
2025	165000	38700	203700
2026	175000	33750	208750
2027	175000	28500	203500
2028	185000	23250	208250
2029	190000	17700	207700
2030	195000	12000	207000
2031	205000	6150	211150
	<b>1890000</b>	<b>360600</b>	<b>2250600</b>

**FUND BALANCE**

June 30, 2019 Audited Fund Balance	15,099
June 30, 2020 Estimated Fund Balance	28,300
FY 20-21 Proposed Revenues	202,200
FY 20-21 Proposed Expenditures	(202,200)
June 30, 2021 Projected Fund Balance	28,300

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
826.000	DEBT SERVICE	206,519	2,476,174	197,200	200,000	202,200
878.000	G.O. BONDS 78	-	15,178	-	-	-
	<b>TOTAL</b>	<b>206,519</b>	<b>2,491,352</b>	<b>197,200</b>	<b>200,000</b>	<b>202,200</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES					
4000	CONTRACTUAL SERVICES					
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	206,519	2,476,174	197,200	200,000	202,200
7000	SUNDRY		15,178			
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	<b>206,519</b>	<b>2,491,352</b>	<b>197,200</b>	<b>200,000</b>	<b>202,200</b>

**FUND SUMMARY**

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The Recycling Fund is an enterprise fund used to account for the operations of the recycling drop-off center on Hall Street. The center provides an alternative to waste disposal for Charlotte area residents and businesses by coordinating acceptable recyclables with reliable markets. It provides educational opportunities through use of flyers, on-site instruction and demonstrations.

Until recently, the City was party to an intergovernmental agreement with four area townships organized as the Charlotte Area Recycling Authority (CARA). In 2016, three townships gave notice pursuant to the agreement that they were withdrawing. Since then, the operations of the recycling center have been conducted as a division of the City's Department of Public Works.

**FUND HIGHLIGHTS**

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- The recycling center is proposed for closure at the end of the 2019-20 fiscal year.

**FUND BALANCE**

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June 30, 2019 Audited Net Positions	3,443
June 30, 2020 Estimated Net Position	100
FY 20-21 Proposed Revenues	-
FY 20-21 Proposed Expenditures	-
June 30, 2021 Projected Fund Balance	100

**EXPENDITURES BY ACTIVITY**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
841.000	HALL STREET RECYCLING CENTER	58,091	57,805	52,641	59,880	-
999.000	CONT. TO OTHER FUNDS	11,200	11,196	11,500	8,400	-
<b>TOTAL</b>		<b>69,291</b>	<b>69,001</b>	<b>64,141</b>	<b>68,280</b>	<b>-</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	38,655	38,245	37,912	42,200	-
2000	FRINGE BENEFITS	4,253	4,351	3,171	5,830	-
3000	SUPPLIES	4,967	2,958	2,538	3,300	-
4000	CONTRACTUAL SERVICES	6,630	8,539	6,410	7,200	-
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	-	425	-	-	-
7000	SUNDRY	1,951	1,900	950	50	-
8000	SERVICES TRANSFER	3,902	3,375	1,900	100	-
9000	OPERATING TRANSFERS	11,200	11,196	11,500	8,400	-
<b>TOTAL</b>		<b>71,557</b>	<b>70,989</b>	<b>64,381</b>	<b>67,080</b>	<b>-</b>

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**FUND SUMMARY**

The City operates water and sewer systems that provide potable water to about 3500 residents and businesses and treats waste water. Revenues to pay for expenditures associated with these services are derived from user fees. The principal user fee is the quarterly utility charge that is based on the consumption of water.

The utility operations are a part of the City's Department of Public Works. The utility system comprises wells as a source of fresh water and a network of water towers, mains, valves and hydrants through which water is delivered to customers. The waste water infrastructure includes a treatment plant, underground sewers, manholes and lift stations used to collect and treat sewage

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**FUND HIGHLIGHTS**

- Clean well #7.
- Comply with MDEQ requirements for identification of water service materials and replace of non-compliant water services.
- Repair and repaint digester covers
- Rehabilitate secondary clarifier #3.
- Renovate and update laboratory area.
- Replace water mains and sanitary sewers in conjunction with street reconstruction projects.
- Make repairs to Tirrell Lift Station.
- Replace the roof on welhouse #5
- Continue working on MDEQ requirements for Asset Management Plan.

**FUND BALANCE**

June 30, 2019 Audited Cash-on-Hand (Unrestricted & Restricted)	1,291,290
June 30, 2020 Estimated Cash-on-Hand (Unrestricted & Restricted)	1,300,000
FY 20-21 Proposed Revenues	4,144,800
FY 20-21 Proposed Expenditures	(4,376,904)
June 30, 2021 Projected Cash-on-Hand (Unrestricted & Restricted)	1,067,896

**EXPENDITURES BY FUNCTION**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
761	SEWER ADMINISTRATION	1,231,312	1,209,478	833,130	1,724,230	939,355
762	SEWER COLLECTION	195,217	255,172	256,822	294,780	297,450
763	SEWER TREATMENT	452,120	494,382	696,471	761,610	796,750
764	SEWER IMPROVEMENT &	451,320	413,153	704,891	459,570	341,429
765	SEWER REPLACEMENT	213,186	183,724	229,018	264,270	293,250
767	SEWER CAPITAL OUTLAY	285,936	287,095	285,696	357,110	330,150
771	WATER ADMINISTRATION	907	-	-	430	265
772	WATER POWER AND PUM	6,339	13,613	11,485	32,280	15,820
773	WATER DISTRIBUTION	48,445	13,329	36,226	60,270	35,060
774	WATER IMPROVEMENT &	19,774	31,937	15,535	45,910	113,075
775	WATER REPLACEMENT	873	836	1,733	1,490	1,900
776	WATER WELLHEAD	(1)	126,486	23,491	426,000	549,400
777	WATER CAPITAL OUTLAY	0	1,660	56,503	150,000	288,000
999	CONT. TO OTHER FUNDS	402,900	411,000	420,000	390,400	375,000
	<b>TOTAL</b>	<b>3,308,328</b>	<b>3,441,867</b>	<b>3,571,003</b>	<b>4,968,350</b>	<b>4,376,904</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		<b>2016-17</b>	<b>2017-18</b>	<b>2018-19</b>	<b>2019-20</b>	<b>2020-21</b>
		<b>Actual</b>	<b>Actual</b>	<b>Actual</b>	<b>Budgeted</b>	<b>Proposed</b>
1000	SALARIES & WAGES	643,291	618,416	648,207	746,020	803,535
2000	FRINGE BENEFITS	417,897	455,712	553,233	531,030	550,685
3000	SUPPLIES	463,010	411,699	286,205	886,500	947,950
4000	CONTRACTUAL SERVICES	407,917	471,239	540,343	726,750	711,150
5000	INTERNAL SERVICES	46,560	46,560	46,560	48,700	52,384
6000	CAPITAL OUTLAY	113,221	128,196	173,798	683,550	720,550
7000	SUNDRY	671,032	734,086	698,570	762,750	550
8000	SERVICES TRANSFER	142,500	164,957	204,952	192,650	215,100
9000	OPERATING TRANSFERS	402,900	411,000	420,000	390,400	375,000
	<b>TOTAL</b>	<b>3,308,328</b>	<b>3,441,867</b>	<b>3,571,868</b>	<b>4,968,350</b>	<b>4,376,904</b>

## EXPENDITURES BY ACTIVITY

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
610.000	SEWER ADMINISTRATION	1,231,312	1,209,478	833,130	1,724,230	939,355
620.000	SEWER "MISS DIG" OPERA	30,537	22,710	27,920	33,770	32,830
621.000	SEWER MAINTENANCE M/	49,542	75,528	77,712	91,360	75,250
622.000	SEWER MAINTENANCE SEI	27,193	41,147	41,919	46,800	46,200
623.000	DAY LIFT STATION	3,380	3,608	5,290	4,390	4,545
624.000	REYNOLDS LIFT STATION	6,059	4,744	6,703	6,190	5,980
625.000	MEIJER LIFT STATION	2,642	2,412	3,370	3,600	3,740
626.000	LANSING LIFT STATION	23,556	31,020	34,308	30,150	31,600
627.000	BEECH LIFT STATION	6,204	8,306	5,828	7,980	8,550
628.000	TIRRELL LIFT STATION	41,015	57,143	46,902	62,510	81,550
629.000	CHAD LIFT STATION	3,785	7,284	5,459	6,190	5,270
630.000	NORTHWAY LIFT STATION	1,303	1,270	1,412	1,840	1,935
631.000	W.W.T.P. OPERATIONS	446,147	480,589	679,686	742,040	774,500
632.000	WWTP BLDG & YARD MAII	5,972	13,793	16,785	19,570	22,250
640.000	WATER ADMINISTRATION	451,320	413,153	704,891	459,570	341,429
650.000	WATER "MISS DIG" OPERA	31,489	24,249	29,671	32,330	35,500
651.000	WATER MAINTENANCE M,	88,570	79,141	90,899	88,110	86,300
652.000	WATER MAINTENANCE SE	43,334	32,638	53,962	87,300	105,800
653.000	WATER METER MAINTENA	3,394	1,408	729	3,960	4,150
654.000	WATER METER READING	46,400	46,289	53,758	52,570	61,500
661.000	WATER PRODUCTION & O	280,427	285,346	285,214	354,160	326,500
662.000	BUILDING & GROUNDS M/	5,508	1,749	482	2,950	3,650
671.000	SEWER NEW SERVICE	-	-	-	230	265
672.000	SEWER NEW EQUIPMENT	907	-	-	200	-
674.000	SEWER REPLACEMENT SEF	-	-	-	780	820
675.000	SEWER REPLACEMENT EQ	6,339	13,613	11,485	31,500	15,000
677.000	WATER NEW SERVICES	-	-	-	1,290	470
678.000	WATER NEW EQUIPMENT	979	(5,214)	865	1,000	1,000
679.000	WATER NEW METERS	44,538	17,143	31,666	54,290	30,270
680.000	WATER NEW HYDRANTS	120	(3,199)	3,199	-	2,000
681.000	WATER TOWER	2,808	4,599	497	3,690	1,320
682.000	WATER REPLACEMENT M/	-	1,121	-	420	405
683.000	WATER REPLACEMENT SEI	19,558	28,192	15,535	43,000	111,200
684.000	WATER REPLACEMENT EQ	-	2,624	-	2,000	1,200
685.000	WATER REPLACEMENT HY	216	-	-	490	270
686.000	WELLHEAD PROTECTION	873	836	1,733	1,490	1,900
910.000	SEWER CAPITAL OUTLAY	(1)	126,486	23,491	426,000	549,400
940.000	WATER CAPITAL OUTLAY	0	1,660	56,503	150,000	288,000
999.000	CONT. TO OTHER FUNDS	402,900	411,000	420,000	390,400	375,000
	<b>TOTAL</b>	<b>3,308,328</b>	<b>3,441,867</b>	<b>3,571,003</b>	<b>4,968,350</b>	<b>4,376,904</b>

**FUND SUMMARY**

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The Motor Vehicle Pool fund is an internal service fund that accounts for the costs associated with the purchase and maintenance of a wide range of vehicles and other equipment used by the Department of Public Works. Costs associated with the operation of vehicles and equipment include labor for repairs, gasoline and other fuels, lubricants and fluids and other parts and supplies.

The Motor Vehicle Pool fund derives its revenue through equipment rental charges against operating departments where DPW labor is being utilized. Those charges are based on hourly rates established by the Michigan Department of Transportation and reflect capital and maintenance costs, fuel and supply charges and the like.

**FUND HIGHLIGHTS**

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- Purchase a valve turning machine.
- Purchase a new dump truck.



**FUND BALANCE**

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June 30, 2019 Audited Cash-on-Hand	282,511
June 30, 2020 Estimated Cash-on-Hand	217,000
FY 20-21 Proposed Revenues	536,800
FY 20-21 Proposed Expenditures	(579,070)
June 30, 2021 Projected Cash-on-Hand	174,730

**EXPENDITURES BY ACTIVITY**

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		2017-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
710.000	MVP ADMINISTRATION	50,042	61,581	37,976	25,380	29,595
712.000	MVP EQUIPMENT MAINTENANCE	234,488	267,835	283,058	215,410	434,775
713.000	DPW GARAGE BLDG & GROUNDS	56,598	73,208	60,732	116,450	100,200
999.000	CONT. TO OTHER FUNDS	51,000	52,020	52,020	15,000	14,500
	<b>TOTAL</b>	<b>392,128</b>	<b>454,644</b>	<b>433,786</b>	<b>504,700</b>	<b>579,070</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

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		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES	50,360	64,187	54,463	73,940	75,450
2000	FRINGE BENEFITS	32,736	36,832	33,028	40,340	49,420
3000	SUPPLIES	90,394	113,393	80,198	80,300	83,300
4000	CONTRACTUAL SERVICES	57,361	59,693	69,121	85,560	79,200
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	4,613	1,980	75	77,100	276,500
7000	SUNDRY	105,664	126,539	144,880	-	700
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS	51,000	52,020	52,020	15,000	14,500
	<b>TOTAL</b>	<b>392,128</b>	<b>454,644</b>	<b>433,786</b>	<b>372,240</b>	<b>579,070</b>

**POOL****FUND SUMMARY**

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The Information Technology Pool fund is an internal service fund that accounts for the costs associated with the purchase and maintenance of a information technology hardware and software including computers, servers, printers telephones and cellular phones. Costs associated with these activities include purchase of new equipment, replacement of existing equipment, software licenses, and professional services required for the installation and maintenance of hardware and software.

The Motor Vehicle Pool fund derives its revenue through charges against operating departments using information technology. Those charges are based on the costs associated with hardware and software purchases and the allocation of professional and contractual services.

This fund was established beginning with the 2019-2020 fiscal year.

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**FUND HIGHLIGHTS**

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- Upgrade office telephone equipment and firmware to comply with enhanced 911 requirements.
  
- AirFiber installation to improve DPW and WWTP connections.

POOL

**FUND BALANCE**

June 30, 2019 Audited Cash-on-Hand	-
June 30, 2020 Estimated Cash-on-Hand	5,000
FY 20-21 Proposed Revenues	340,000
FY 20-21 Proposed Expenditures	(329,600)
June 30, 2021 Projected Cash-on-Hand	15,400

**EXPENDITURES BY ACTIVITY**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
228	INFORMATION TECHNOLOGY	-	-	-	279,700	329,600
	<b>TOTAL</b>	-	-	-	<b>279,700</b>	<b>329,600</b>

**EXPENDITURES BY ACCOUNT CLASSIFICATION**

		2016-17	2017-18	2018-19	2019-20	2020-21
		Actual	Actual	Actual	Budgeted	Proposed
1000	SALARIES & WAGES					
2000	FRINGE BENEFITS					
3000	SUPPLIES	-	-	-	2,500	50,000
4000	CONTRACTUAL SERVICES	-	-	-	203,900	216,250
5000	INTERNAL SERVICES					
6000	CAPITAL OUTLAY	-	-	-	72,300	62,350
7000	SUNDRY	-	-	-	1,000	1,000
8000	SERVICES TRANSFER					
9000	OPERATING TRANSFERS					
	<b>TOTAL</b>	-	-	-	<b>279,700</b>	<b>329,600</b>