



City of  
**CHARLOTTE**  
Michigan

# 2011 PERFORMANCE DASHBOARD

<b>FISCAL STABILITY</b>	<b>General Fund Fund Balance as % of Non-Capital Expenditures</b>	2009: 48%	2010: 34%	
	<b>Average Age of Fixed Assets (years)</b>	2009: 14	2010: 14	
	<b>Pensions and Other Post-Employment Benefits (Percent Funded)</b>	2008: 74%	2009: 56%	
	The liability for other post-employment benefits was not included in 2008 data. Pensions alone were funded at 74% in 2009. Additional information related to fiscal stability can be found in the Citizens' Guide to City Finances available from the City Clerk's office or at <a href="http://www.charlottemi.org/about/citizens-guide">www.charlottemi.org/about/citizens-guide</a> .			
<b>PUBLIC SAFETY</b>	<b>Violent Crimes Per 1000 Population</b>	2009: 52.79	2010: 58.85	
	<b>Property Crimes Per 1000 Population</b>	2009: 86.62	2010: 84.63	
	<b>Fire Dept. Average Response Time (minutes)</b>	2009: 06:43	2010: 06:37	
	Due to differences in how information is reported, these crime statistics should not be used for comparing Charlotte with other communities.			
<b>ECONOMIC STRENGTH</b>	<b>Percent of Commercial Ground Floor Space Occupied in Downtown</b>	2010: 92.7%	2011: 92.6%	
	<b>Number of Employees at Principal Employers</b>	2010: 3190	2011: 3003	
	For the purpose of measuring occupied space, "downtown" is defined as the 100 and 200 blocks of S. Cochran and the 100 blocks of adjacent side streets. "Principal employers" are Spartan Motors, Hayes Green Beach Memorial Hospital, Charlotte Public Schools, County of Eaton, Peckham Vocational Industries, Meijer, Inc., Eaton Intermediate School District, Wal-Mart Stores, Inc and Linn Products, Inc..			
<b>KEY</b>	Arrows represent the change from one year to the next. A green arrow indicates that the change was positive. A red arrow indicates that the change was negative. A white arrow indicates that there was no significant change.			